REGISTERED CHARITY NUMBER: 269129

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 December 2015
for
SAVE Britain's Heritage

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Report of the Trustees for the year ended 31 December 2015

The trustees present their report with the financial statements of the charity for the year ended 31 December 2015. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities (FRSSE) effective 1 January 2015.

REFERENCE AND ADMINISTRATIVE DETAILS Registered Charity number

269129

Principal address

70 Cowcross Street LONDON EC1M 6EJ

Trustees

C Amery

P Burman

T Cantell

D Cruickshank

J Hall - Chairman

J Harris

S Jenkins

O Leigh-Wood M Richardson - resigned 16.12.2015

- resigned 19.11.2015

G Oliver P Zuckerman

Ms C O'Brien - appointed 1.9.2016
Ms H Delvin - appointed 1.9.2016

Independent examiner

Mark Johnstone FCA
Argents Chartered Accountants
15 Palace Street
NORWICH
Norfolk
NR3 1RT

Advisers

EXECUTIVE PRESIDENT Marcus Binney

MANAGER

Clementine Cecil – to March 2016 Henrietta Billings – from March 2016

BANK

Lloyds TSB, 33/33a King's Road, Chelsea, London SW3 4LX NatWest, PO Box 2021 10 Marylebone High Street, London W1A 1FH

STRUCTURE, GOVERNANCE AND MANAGEMENT Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity.

The charity is an unincorporated trust, constituted under a trust deed dated 6th June 1975.

Recruitment and appointment of new trustees

The trustees are elected by the board of trustees. Trustees serve for three years after which they may put themselves forward for re-election. The vice-chairman/men are elected for five years and the Chairman for seven. New trustees may be sought by open advertisement or through prior involvement with the charity and the Board of Trustees.

Newly appointed trustees meet with the Executive President and Director for an update on the charity's activities, procedures and financial position, and are given copies of the minutes of recent board and advisory committee meetings and recent annual reports and accounts.

Report of the Trustees for the year ended 31 December 2015

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

At biannual trustees meetings, the trustees agree the broad strategy of the charity in relation to campaigns for historic buildings and areas and on issues affecting the historic built environment, as well as employment and investment. The day to day running of the charity is delegated to the Secretary, and the Secretary and Executive President have, through the trust deed, broad authority to act in pursuit of the charity's aims between trustee meetings without recourse to the trustees.

The Director and Executive President are advised by an expert committee which meets every two months to discuss cases and issues and offer detailed advice on campaigns. This contains four trustees and twelve other members at present.

Related parties and connected charities

The charity has two charities to which it is connected by virtue of a unity of administration as well as related objects. These charities are The SAVE Trust (charity number 1069501) and SAVE Europe's Heritage (charity number 1042202). Marcus Binney is a trustee of both The SAVE Trust and SAVE Europe's Heritage, Oliver Leigh-Wood is a trustee of The SAVE Trust (resigned 16th December 2015) and John Harris is a trustee of SAVE Europe's Heritage.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The charity trustees have considered the major risks to which the charity is exposed and have established systems and procedures to manage those risks. At present, the charity has limited funds which are carefully invested.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects and activities of the charity identified in the trust deed are:

- (a) "awakening the public interest in and appreciation of Britain's architectural heritage
- (b) to encourage the study of that heritage and related matters and to promote high standards of planning and architecture
- (c) to save from needless destruction or disfigurement buildings or groups of building and designed landscapes of special historic or architectural interest"

The trust deed identifies the following means

- (a) "the printing publication and distribution by sale or otherwise of books pamphlets papers and pictorial or other matter
- (b) the provision promotion and organisation of lectures educational courses public and private meetings exhibitions and other forms of instruction and publicity
- (c) the making of gifts or donation to charitable bodies where in the opinion of the Trustees such gifts or donations will be conducive to the promotion of the objects of the Trust
- (d) the bringing to public notice of threats to historic buildings and townscape and designed landscape"

Through these the charity aims to prevent the unnecessary loss of precious historic buildings, a resource historic, environmental, cultural, social and financial that once lost cannot be replaced.

Grantmaking

The charity makes very occasional small scale grants (up to £1000) to aid local campaigns which are in line with the objects of the charity as a means of building on the charity's activities and furthering its objects.

Public benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Trust's aims and objectives and in planning future activities.

Report of the Trustees for the year ended 31 December 2015

ACHIEVEMENT AND PERFORMANCE

2015 began with welcome news that SAVE's public inquiry into the Welsh Streets planning application was successful and that the Secretary of State supported all our arguments. Although Liverpool City Council then commenced appeal proceedings, the minister's decision letter supported all the reasons that we have been campaigning for terraced housing and against Pathfinder for over ten years.

In January SAVE held a reception at Christies in London in support of our plans for Wentworth Woodhouse, attended by Ed Vaizey MP who spoke favourably of SAVE as an organisation and our role in saving the building to date. In 2015 The Wentworth Woodhouse Preservation Trust, set up by SAVE three years ago, raised £7m to acquire the house and negotiations with the building owners are on-going. SAVE continues to believe this is the most important conservation battle taking place in the country today.

In January we also completed urgent repairs on the outbuildings at Winstanley Hall, Wigan and a repair on a chimney stack on the house. We continued to develop our alternative scheme for the house, to prevent demolition, and talks with Historic England, Wigan Council, the Heritage Lottery Fund and local groups continued.

In the Wirral, we led a campaign for the handsome Edwardian Andrew Gibson House, originally built for sailor's widows. In February we launched a petition calling on the owners to re-consider their demolition plans and garnered over 4,000 signatures.

In March the Museum of London announced plans to move to Smithfield General Market, news that SAVE welcomed, after our previous successful campaign to save the buildings from redevelopment, providing the designs show the buildings off to best advantage.

In May, architectural group Assemble were nominated for the Turner prize for their project for some derelict terraced housing close to the Welsh Streets. Assemble had been commissioned by Steinbeck Studios, that SAVE had introduced to the area.

We also launched a major campaign to save an entire run of buildings under threat from demolition on Liverpool's Lime Street, including the city's earliest purpose built cinema, the 1912 Futurist. We offered mediation to Liverpool City Council but they refused, so we pressed ahead with Judicial Review proceedings.

In the summer of 2015 SAVE led the campaign to save 152-158 the Strand, that King's College wished to demolish to make way for new development. In May Greg Clark placed a holding order on the application following Westminster City Council's granting of planning permission, and our petition against the demolition gathered over 9,000 signatures in three weeks. Our campaign was supported by The Times and the Evening Standard. In November we launched our alternative scheme for the Strand Buildings, devised with architect John Burrell of Burrell Foley Fischer, made possible by generous donations from our supporters.

In June we also published our 2015-16 Buildings at Risk Catalogue, after a break of two years. SAVE was the first organisation to launch this kind of register highlighting the many wonderful listed and unlisted buildings around the country in need of new owners and new uses. This year SAVE also published its first Annual Review - looking back on 40 years of campaigning and giving detail on our work this year and our finances.

In the autumn we enjoyed a wonderful 40th anniversary party at St Sepulchre's without Newgate in the City of London. Another major case has been Silver Hill, Winchester where a major developer was determined to push through an application for an oversized development in the historic centre of the town. SAVE drew up an alternative scheme and protested strongly against the scheme.

We were involved in a number of other cases across the country: Sheffield, Edinburgh and Tottenham in London where a football club wished to demolish a group of historic buildings on the street. SAVE saved these buildings a few years ago and again vigorously opposed their demolition.

We also launched a Saviour scheme as part of a concerted fundraising push, and with help from our new fundraising committee.

In 2015 SAVE was delighted to receive the first of three annual unrestricted grants of £100,000 from the Monument Trust.

FINANCIAL REVIEW

Reserves policy

The Trustees aim to maintain free reserves in unrestricted funds at a level which equates to approximately three months of unrestricted charitable expenditure. The Trustees consider that this level will provide sufficient funds to continue with its charitable activities.

The balance held as unrestricted funds in assets freely available at 31st December 2015 was £140,707 which equates to approximately 11 months core expenditure.

Report of the Trustees for the year ended 31 December 2015

FINANCIAL REVIEW

Total income for the year totalled £437,025 of which £203,838 comprised restricted donations for specific projects and activities. Donations and legacies amounted to £399,130. Membership subscriptions and book sales continue to be a regular income and member support remains fundamental to the organisation.

Total expenditure amounted to £318,949 (2014: £376,919).

Net income totalled £118,076 before a net loss on investments of £28,743.

Following a review of the historic performance of investments, the Trustees made the decision to transfer funds from the investment portfolio into free reserves in November 2015 pending a future decision on the longer-term allocation of this income.

Approved by order of the board of trustees of	on 27 October 2016 an	d signed on its behalf by:

James Hall
Trustee

Independent Examiner's Report to the Trustees of SAVE Britain's Heritage

I report on the accounts for the year ended 31 December 2015 set out on pages six to thirteen.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Act

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mark Johnstone FCA
Argents Chartered Accountants
15 Palace Street
NORWICH
Norfolk
NR3 1RT

27 October 2016

Statement of Financial Activities for the year ended 31 December 2015

				2015	2014
		Unrestricted funds	Restricted funds	Total funds	Total funds
	Vote	£	£	£	£
INCOMING RESOURCES Incoming resources from generated funds					
Voluntary income	2	195,292	203,838	399,130	289,312
Investment income	3	8,090	-	8,090	10,095
Incoming resources from charitable activities	4			•	,
Charitable activities		29,805		29,805	14,139
Total incoming resources		233,187	203,838	437,025	313,546
RESOURCES EXPENDED Charitable activities	5				
Charitable activities	3	170,130	148,819	318,949	376,919
NET INCOMING/(OUTGOING) RESOURCES		63,057	55,019	118,076	(63,373)
Other recognised gains/losses Gains/losses on investment assets		(28,743)		(28,743)	(16,601)
Net movement in funds		34,314	55,019	89,333	(79,974)
RECONCILIATION OF FUNDS					
Total funds brought forward		389,057	90,375	479,432	559,406
TOTAL FUNDS CARRIED FORWARD		423,371	145,394	568,765	479,432

Balance Sheet At 31 December 2015

FIXED ASSETS	Notes	2015 £	2014 £
Tangible assets Investments	9 10	67,220 	68,256 143,091
		67,220	211,347
CURRENT ASSETS Stocks	11	10,825	11,006
Debtors Cash at bank and in hand	12	228,211 273,859	222,229 40,162
		512,895	273,397
CREDITORS Amounts falling due within one year	13	(11,350)	(5,312)
NET CURRENT ASSETS		501,545	268,085
TOTAL ASSETS LESS CURRENT LIABILITIES	s	568,765	479,432
NET ASSETS		568,765	479,432
FUNDS	15	400.074	
Unrestricted funds Restricted funds		423,371 145,394	389,057 90,375
TOTAL FUNDS		568,765	479,432

The financial statements were approved by the Board of Trustees on 27 October 2016 and were signed on its behalf by:

James Hall	
Trustee	

Notes to the financial statements for the year ended 31 December 2015

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015), the Charities Act 2011 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life. Freehold property – 2% straight line basis.

Plant and machinery – 25% reducing balance basis.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Investments

Investments are revalued each year.

2. VOLUNTARY INCOME

	Gifts Donations and grants Legacies		2015 £ - 355,851 43,279 399,130	2014 £ 2 284,310 5,000 289,312
3.	INVESTMENT INCOME			
	Dividends		2015 £ 8,090	2014 £ 10,095
4.	INCOMING RESOURCES FRO	M CHARITABLE ACTIVITIES		
		Activity	2015 £	2014 £
	Sale of publications and subscriptions	Charitable activities	29,805	14,139

Notes to the Financial Statements - continued for the year ended 31 December 2015

5. CHARITABLE ACTIVITIES COSTS

Charitable activities	Direct costs (See note 6) £ 314,168	Support costs £ 4,781	Totals £ 318,949
6. DIRECT COSTS OF CHARITABLE ACTIVITIES			
Staff costs Campaigning expenses (inc cost of publications adj for stock) Rent, insurance, light and heat Telephone, fax and internet Travel, subsistence and meeting expenses Subscriptions Accountancy Training Website development and advertising Miscellaneous expenses Madryn Street expenditure Depreciation Interest payable and similar charges		2015 £ 120,333 151,073 8,429 2,843 8,483 758 3,140 1,939 4,930 2,568 5,359 1,906 2,407	2014 £ 106,182 213,731 10,256 8,831 4,936 517 2,276 30 12,941 216 11,733 1,763 1,516

7. TRUSTEES' REMUNERATION AND BENEFITS

No trustees or members of the advisory committee received any remuneration from the Trust. Travel expenses of Trustees totalling £nil were reimbursed during the year (2014: £nil). The travel expenses all relate to activities in furtherance of the charity's objectives, such as visits to buildings which are subject of the charity's campaigns or exhibitions and the attendance of meetings.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year (2014: £nil).

8. STAFF COSTS

Wages and salaries	2015 £ 120,333	2014 £ 106,182
The average monthly number of employees during the year was as follows:		
Charitable activities	2015 5	2014 4

No employees received emoluments in excess of £60,000.

Notes to the Financial Statements - continued for the year ended 31 December 2015

9. TANGIBLE FIXED ASSETS

COST	Freehold property £	Plant and machinery £	Totals £
At 1 January 2015 Additions	73,217 	7,079 <u>870</u>	80,296 870
At 31 December 2015	73,217	7,949	<u>81,166</u>
DEPRECIATION At 1 January 2015 Charge for year	5,856 1,464	6,184 442	12,040 1,906
At 31 December 2015	<u>7,320</u>	6,626	13,946
NET BOOK VALUE At 31 December 2015	65,897	<u>1,323</u>	67,220
At 31 December 2014	67,361	<u>895</u>	68,256

The property is 21 Madryn Street, Liverpool. The property is in a street which was earmarked for demolition under the Pathfinder programme. Changes in political policy and council funding mean that the demolition is currently on hold. The charity has carried out repairs on the property and has a "guardian" living there. At the year end the Trustees were satisfied that the prospects for the property were good enough that it should remain in the accounts at cost with no impairment needing to be reflected. The directors are concerned that if a compulsory purchase order is effected this will impair the value.

10. FIXED ASSET INVESTMENTS

			Listed investments £
	MARKET VALUE At 1 January 2015 Additions Disposals Unrealised gain/loss		143,091 20,000 (134,348) (28,743)
	At 31 December 2015		-
	NET BOOK VALUE At 31 December 2015 At 31 December 2014		
	There were no investment assets outside the UK.		
11.	STOCKS		
	Stock of publications	2015 £ 10,825	2014 £ 11,006

Notes to the Financial Statements - continued for the year ended 31 December 2015

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	SAVE Trust Peter Pan Moat Brae Trust Other debtors Prepayments			2015 £ 215,444 5,000 5,823 1,944	2014 £ 211,406 5,000 5,823
				220,211	222,229
13.	CREDITORS: AMOUNTS FALLING DUE WIT	THIN ONE YEAR			
				2015	2014
				£	£
	SAVE Europe's Heritage			1,181	1,181
	Accruals			10,169	4,131
				11,350	5,312
14.	ANALYSIS OF NET ASSETS BETWEEN FUN	NDS			
				2015	2014
		Unrestricted	Restricted	Total funds	Total funds
		funds	funds		
		£	£	£	£
	Fixed assets	67,220	-	67,220	68,256
	Investments	- 267 F04	445 204	- E42.005	143,091
	Current assets Current liabilities	367,501 (11,350)	145,394	512,895 (11,350)	273,397 (5,312)
	Current nabilities	(11,330)		(11,330)	(0,312)
		423,371	145,394	568,765	479,432

Notes to the Financial Statements - continued for the year ended 31 December 2015

MOVEMENT IN FUNDS 15.

		At 1.1.15	Net movement in funds	At 31.12.15
Unrestricted funds Other unrestricted funds		£ 389,057	£ 34,314	£ 423,371
Restricted funds		000,001	0.,0	0,0
Winstanley Hall		(15,266)	(2,938)	(18,204)
Internships		91,715	(14,605)	77,110
Smithfield		5,448	(642)	4,806
Piercefield		5,336	-	5,336
Wentworth Woodhouse		(1,988)	17,484	15,496
London Publication		4,595	-	4,595
Development corporate fundraising		7,158	-	7,158
Salaries		4,849	(4,629)	220
Fundraising salaries		15,706	-	15,706
Welsh St		(27,178)	(986)	(28,164)
Ruperra Castle		-	24,601	24,601
Winchester		-	15,177	15,177
Lime Street		-	(483)	(483)
Fighting Fund		-	20,191	20,191
Strand			1,849	1,849
		90,375	55,019	145,394
TOTAL FUNDS		479,432	89,333	568,765
Net movement in funds, included in the above	e are as follows: Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds Other unrestricted funds	233,187	(170,130)	(28,743)	34,314
Restricted funds				
Winstanley Hall	113,483	(116,421)	-	(2,938)
Smithfield	, <u> </u>	(642)	-	(642)
Wentworth Woodhouse	18,844	(1,360)	-	17,484 [°]
Salaries	5,000	(9,629)	-	(4,629)
Welsh St	-	(986)	-	(986)
Ruperra Castle	25,000	(399)	-	24,601
Winchester	16,000	(823)	-	15,177
Lime Street	100	(583)	-	(483)
Fighting Fund	20,191	- (2.2=:)	-	20,191
Strand Internships	5,220 -	(3,371) (14,605)	-	1,849 (14,605)
	203,838	(148,819)		55,019
		 -		
TOTAL FUNDS	437,025	<u>(318,949</u>)	(28,743)	<u>89,333</u>

Notes to the Financial Statements - continued for the year ended 31 December 2015

15. MOVEMENT IN FUNDS - continued

Purpose of restricted funds

Winstanley Hall - Funding towards professional fees spent on Winstanley Hall.

Internships - Legacy left to cover the costs of employing interns for a period of 3 to 12 months.

Smithfield - To fund the campaign to save Smithfield General Market from demolition or partial demolition

Piercefield - To fund the campaign to save Piercefield House from further dereliction, repair it and bring it into new use

Wentworth Woodhouse - To fund the campaign of securing the house for the nation

London Publication - To fund the publication of a report on threats to the architectural heritage of London Develop corporate fundraising - from Heritage Lottery Fund for improving website and database, staff training and mentoring.

Fundraising salaries - to fund costs of a fund-raising officer.

Welsh Streets - to fund legal action to secure a reprieve for 440 terrace houses in the Welsh Streets, Liverpool.

New activities

Winchester - Throughout 2015 SAVE provided support to a local led campaign against proposals for the Silver Hill area of Winchester, adjacent to the Cathedral. A judicial review initiated by a local councillor against the proposals was successful, and the plans were refused. SAVE worked with local architect Huw Thomas to prepare initial concepts for an alternative scheme for the site.

Lime Street, Liverpool - SAVE objected to proposals to demolish more than ten eighteenth, nineteenth, and twentieth century buildings on Liverpool Lime Street, including the 1912 Futurist Cinema, for replacement with an 11 storey student accommodation tower. The site is within the World Heritage Site Buffer Zone, and within the setting of many listed buildings and a Conservation Area. When the plans were approved by the council, SAVE began judicial review proceedings, which were heard in December. Although the case was dismissed by the court, an appeal was sought, and the case continued throughout 2016.

Fighting Fund - The Fighting Fund supported SAVE's campaigns in the Strand, London, and Lime Street, Liverpool in 2015, contributing towards the costs of legal advice and challenges.

The Strand - In 2015 SAVE led the campaign to save five eighteenth and nineteenth century townhouses next to Somerset House from demolition. The campaign attracted significant press attention – print, radio, and Television – and campaigning resulted in the planning application being withdrawn. SAVE then worked with architects Burrell Foley Fischer to develop an alternative proposal for the buildings, showing how they could be reused.

16. RELATED PARTY DISCLOSURES

The debtor of £215,444 (2014: £211,406) is an amount owed by The SAVE Trust. Mr M Binney (Executive President) and Mr O Leigh Wood (Trustee), are also trustees of The SAVE Trust.

The creditor of £1,181 (2014: £1,181) is an amount owed by SAVE Europe's Heritage. Mr M Binney (Executive President) and Mr J Harris (Trustee), are also trustees of SAVE Europe's Heritage.